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AGO D/A ltr dtd 28 Apr 1980

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DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL
WASHINGTON, D.C. 20310

IN REPLY REFER TO

AGAM-P (M) (14 Feb 69) FOR OT UT 684298

20 February 1969

SUBJECT: Operational Report - Lessons Learned, Headquarters, US Army
Support Command, Saigon, Period Ending 31 October 1968

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2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

Kenneth G. Wickham

KENNETH G. WICKHAM
Major General, USA
The Adjutant General

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as

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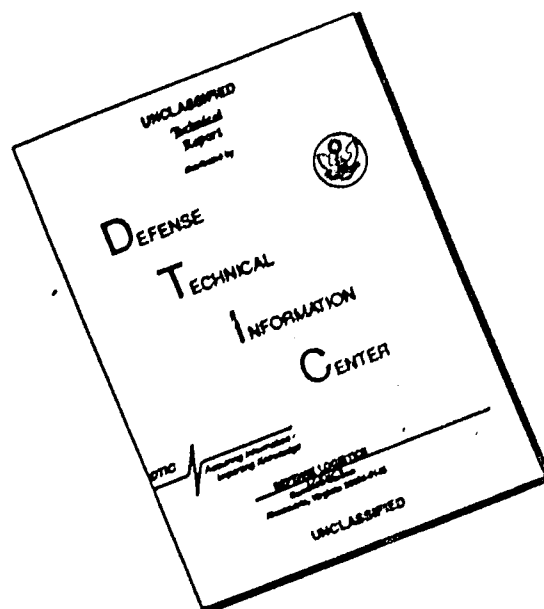
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DEPARTMENT OF THE ARMY
Headquarters, US Army Support Command, Saigon
APO San Francisco 96491

AVCA SGN GO S

26 November 1968

SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1968 (RCS CSFOR-65)

THRU:

TO: Assistant Chief of Staff for Force Development (ACSFOR), Department
of the Army, Washington, D. C. 20310

1. SECTION I, Operations: Significant Activities.

a. Command:

(1) The United States Army Support Command, Saigon (USASUPCOM, Saigon) and subordinate commands continued normal combat support operations during the ninety-two (92) day reporting period, 1 August 1968 through 31 October 1968.

(2) The mission of USASUPCOM, Saigon is to provide all logistical support (less TC air repair parts, medical services/supplies, cryptographic services, and missile supplies/services) to all US and other Freeworld Military Assistance Forces located in III and IV Corps Tactical Zones, Republic of Vietnam. Supported troop strength totaled approximately 222,000.

(3) Distinguished visitors to USASUPCOM, Saigon, during the reporting period were as follows:

(a) MG Ellis W. Williamson, CG designate, 25th Infantry Division, visited HQ, USASUPCOM, Saigon, 64th Quartermaster Battalion, 48th Transportation Group, and 29th General Support Group on 1 August 1968.

(b) BG Carleton Preer, Assistant Division Commander, 25th Infantry Division, visited 48th Transportation Group and US Army Depot Long Binh on 16 August 1968.

(c) Colonel Robert Haldane, CO designate, 1st Infantry Division Support Command visited the 29th General Support Group and the 48th

Inclosure

FOR OT UT
684298

AVCA SGH GO S

**SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1968 (RCS CSFOR-65)**

Transportation Group on 31 August 1968.

(d) MG Charles T. Horner, Commanding General, 2d Logistical Command, visited HQ, USASUPCOM, Saigon, 29th General Support, and the 48th Transportation Group on 2 September 1968.

(e) MG Richard C. Ciccolella, Chief, MAAG, China, visited HQ, USASUPCOM, Saigon, US Army Depot Long Binh, and Newport on 11 September 1968.

(f) BG Hal C. Pattison, Chief of Military History, DA, visited HQ, USASUPCOM, Saigon, 64th Quartermaster Battalion, Newport, the Fishmarket, 48th Transportation Group, US Army Depot Long Binh, and the 29th General Support Group on 21 September 1968.

(g) BG Charles D.Y. Ostrum, Commandant designate, US Army Ordnance School, visited HQ, USASUPCOM, Saigon and the 29th General Support Group on 21 September 1968.

(h) Mr. Coleman P. Cook (GS-16), Special Assistant for Planning, Office of the Assistant Secretary of the Army (Installations and Logistics) visited HQ, USASUPCOM, Saigon, 53d General Support Group, and the 29th General Support Group on 4 October 1968.

(i) Students of the Republic of Vietnam Armed Forces Logistics Management School visited the US Army Depot Long Binh and 64th Quartermaster Battalion on 8 October 1968. The group also visited Newport on 10 October 1968.

(j) The Honorable Frederick C. Belen, Deputy Postmaster General visited the 38th Base Post Office and the Army Area Postal Directory on 11 October 1968.

(k) Colonel (P) George G. Cantlay, Assistant Division Commander, 1st Infantry Division visited HQ, USASUPCOM, Saigon, 48th Transportation Group, 29th General Support Group, 64th Quartermaster Battalion and the US Army Depot Long Binh on 17 October 1968.

(l) Rear Admiral J. N. Schaffer, Deputy Chief of Staff for Military Assistance, Logistics, and Administration, CINCPAC, visited the US Army Depot Long Binh and the 29th General Support Group on 31 October 1968.

AVCA SGH GO S

SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1968 (RCS CSFOR-65)

b. Personnel, Administration, Morale, and Discipline:

(1) Personnel:

(a) The command strength on 1 August 1968 was 910 Officers, 222 Warrant Officers, and 17,018 Enlisted (total = 18,150). At the end of the reporting period, 31 October 1968, the command strength was 906 Officers, 231 Warrant Officers, and 16,916 Enlisted (total = 18,053).

(b) During the reporting period, the Adjutant General Testing Facility was moved from Tan Son Nhut Air Base to a new location adjacent to the Long Binh Education Center. This move will provide better service to a larger number of men located in the Long Binh area. The AG will continue to provide personnel testing in the field to all USARV units in III and IV Corps Tactical Zone.

(c) On 15 October 1968, the 38th Base Post Office assumed the responsibilities to operate APO 96332. This was an Air Force operated APO at Camp Davies, Saigon. It was transferred to Army control and moved to US Army Depot Long Binh Post. The APO is manned by one officer and nine enlisted personnel.

(2) Civic Action:

The command has begun a program to assist the Boy Scouts in the Bien Hoa area and are assisting them in acquiring necessary materials to support the Boy Scout Program. Other Civic Action projects continued to improve during the period with projects increasing from 34 to 43. Authorized expenditures of \$200,000VN from the PSYWAR/Civic Action Fund supported the following significant projects:

(a) Construction of a dispensary and the renovation of the maternity ward and delivery room in the village of Bui Tieng, Duc Tu District.

(b) Construction of Vien Giac school/orphanage in Vinh Cuu, Duc Tu District.

(c) Construction of village dispensary in Tan Van, Duc Tu District.

(d) Construction of a market place in Bui Long and Bui Hoa village, Duc Tu District.

AVCA SGN GO S

SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1968 (RCS CSFOR-65)

(e) Construction of dormitory at an orphanage in Tan Thanh, Duc Tu District.

(f) Distribution of 3,000 school kits to children unable to buy the necessary supplies to attend school. Some funds for this were received through voluntary contributions.

(3) Special Services:

(a) Staff Directors continued holding training sessions for newly assigned staff personnel and continued field and staff visits for planning new and better facilities. Programs continue to expand with the arrival of additional program directors.

(b) Summary of Special Services Participation.

(1) Entertainment: Entertainment programs continue to increase in scope and variety in III and IV Corps. During the period 5 USO Variety Shows, 4 USO Handshake personalities and 4 Soldier Shows played to 67,000 personnel throughout III and IV Corps.

(2) Crafts: The opening of the new PHILCAG V Multiple Crafts Shop, Tay Ninh took place on 15 September 1968 and a field photo shop was officially opened at Cam Son, Adv Team 70, on 4 August 1968. Judging of the USARV level of the 5th All Army Art Contest took place on 7 August 1968 and 12 entries were forwarded to USARPAC level of competition. An outstanding program was conducted at the HAC MACV Annex Multiple Crafts Shop, Tan Son Nhut Air Base, 20-26 October. This was in conjunction with the 1968 All Army Arts and Crafts Week. An open house on 26 October 1968 was attended by 180 people. Exhibits of entries were on display and prizes were awarded to the contest winners by the Base Commander.

(3) Sports: The US Army Support Command, Saigon Special Services administered and conducted four major sports activities during the period consisting of volleyball, a Field Day at Long Binh Post and two tournaments of Flag Football. A total of 12 teams entered the Flag Football League conducted at the Long Binh Post recreation area and played 31 games.

(4) Libraries: The library service within the III and IV Corps area continued to expand during the quarter. There are presently 12 permanent and 63 field libraries. Books are available for opening

AVCA SGN GO S

SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1968 (RCS CSFOR-65)

an additional 35 field libraries and enough books are in transit from COMUS for an additional 65 field libraries. Buildings are presently under construction or renovation for 3 permanent libraries and orders are placed for 3 bookmobiles and 5 trailer libraries.

(5) Service Clubs: A new service club was opened at II Field Forces on 11 August 1968. On 27 October 1968, the Cu Chi Service Club was damaged by a mine explosion in the main lounge of the club. Three men were killed and 25 wounded. The case is still under investigation. Attendance at service clubs was 580,631.

(6) R & R Branch: During the period, utilization rate averaged 91%. There were 2591 personnel booked to 10 available R & R centers. Hawaii and Australia remain the most popular sites which accounted for 49% of the total number of quotas filled.

c. Operations:

(1) A significant event during the past quarter was Operation Golden Sword. In this operation, elements of the 101st Airborne Division (Air Mobile) moved all but a small rear detachment to I CTZ while the 3d Brigade, 82d Airborne Division moved to III CTZ. USASUPCOM, Saigon supported the move of the 101st Airborne Division (Air Mobile) with transportation assets and with the arrival of the 3d Brigade 82d Airborne Division, assumed supply and maintenance support for elements of that brigade.

(2) Near the end of the reporting period, initial planning and preparation was begun to support two large operations, Speedy Express and Liberty Canyon.

(3) During the quarter airdrop sorties were flown to all Corps Tactical Zones. There were 37.5 short tons of class I, II & IV, III and V rigged by the 383d Quartermaster Detachment (AS) on 12 C130 aircraft.

d. Organization:

(1) Inclosure one is a list reflecting the organizational structure of the command.

(2) The following units arrived in the command during the reporting

AVCA SGN GO S

SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1968 (ACS CSFOR-65)

period:

(a) 13th Quartermaster Platoon (TML OP) (assigned to 53d General Support Group).

(b) 159th Transportation Battalion (TML), HHD, (assigned to the 53d General Support Group).

(c) 231st Transportation Company (MDM Boat) (assigned to the 53d General Support Group).

(d) 238th Maintenance Company (DS) (assigned to the 53d General Support Group).

(e) 269th Ordnance Detachment (EOD) (assigned to the 53d General Support Group).

(f) 319th Transportation Company (-) (LT TRK) (assigned to the 48th Transportation Group).

(g) 329th Transportation Company (-) (Hvy Boat) (assigned to the 53d General Support Group).

(h) 561st Transportation Company (-) (Terminal Service) (assigned to the 4th Transportation Command).

(i) 826th Ordnance Company (Ammc) (assigned to the 29th General Support Group).

(j) 950th Army Postal Unit (assigned to the 53d General Support Group).

(k) 1011th Supply and Service Company (DS) (assigned to the 29th General Support Group).

(3) The following units were released from attachment to the command during the reporting period:

(a) Platoon (-), 97th Transportation Company (Hvy Boat) (returned to USASUPCOM, Cam Ranh Bay).

(b) 170th Ordnance Detachment (EOD) (returned to 1st Logistical Command).

AVCA SGN GO S

**SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1968 (RCS CSFOR-65)**

(4) The following units were inactivated to provide trade-off spaces for organization of the TDA for US Army Depot Long Binh:

- (a) 11th CS Company (Repair Parts)**
- (b) 75th CS Company (Heavy Material Supply)**
- (c) 96th CS Detachment (Data Processing Unit)**
- (d) 139th CS Company (Heavy Material Supply)**
- (e) 163d CS Company (General Supply)**
- (f) 178th CS Company (Repair Parts)**
- (g) 218th CS Company (Collection, Classification & Salvage)**
- (h) 264th Supply and Service Battalion, HHD**
- (i) 294th Signal Detachment (Mobile Radio)**
- (j) 502d CS Detachment (Maintenance)**
- (k) 506th Field Depot, SHC**
- (l) 507th CS Detachment (Maintenance)**
- (m) 508th CS Detachment (Maintenance)**
- (n) 524th Signal Detachment (Storage and Issue)**
- (o) 559th CS Company (General Support)**
- (p) 804th Signal Detachment (Depot TM)**
- (q) 821st CS Company (Heavy Material Supply)**
- (r) 842d Signal Detachment (Storage and Issue)**

(5) The following units were inactivated to provide trade-off spaces for organization of the TDA for the US Army Central Finance and Accounting Office Vietnam:

- (a) 29th Finance Section**

AVCA SGN GO S

SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1968 (RCS CSFOR-65)

- (b) 33d Finance Section
- (c) 34th Finance Section
- (d) 40th Finance Section
- (e) 41st Finance Section
- (f) 91st Finance Section
- (g) 93d Finance Section
- (h) 176th Finance Section

(6) The following units went under Tables of Distribution and Allowances during the reporting period:

- (a) US Army Central Finance and Accounting Office, RVN.
- (b) US Army Depot, Long Binh.

e. Intelligence:

(1) Personnel security clearance actions processed during the quarter totaled 592, an increase of 209 over the last reporting period.

(2) The intelligence effort at USASUPCOM, Saigon continued to be primarily liaison with higher headquarters' Intelligence Sections and local Military Intelligence Organizations as this command has no analysis or collection capability organic to its Intelligence and Security Sections.

f. Logistics:

(1) Ammunition:

(a) During the reporting period, ammunition issues averaged 47,595 short tons per month (an average monthly increase of 850 short tons over last reporting period). The monthly ammunition receipts averaged 52,253 short tons per month (an average monthly increase of 7,620 short tons over last reporting period).

(b) 5,229 short tons of ammunition and 426 short tons of ammunition components were retrograded during the quarter. This is an increase of 165% in ammunition retrograde over the previous period.

AVCA SGH GO S

SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1968 (RCS CSFOP-65)

(2) Petroleum:

(a) The completion of the DF-2 pipeline to Vimmel Corporation was accomplished on 19 September 1968. This provides the means to re-supply that organization with approximately 35,000 gallons of fuel daily thereby releasing at least two 5,000 gallon tankers for use in support of other activities.

(b) A self help project for installation of a refueling point for the 48th Transportation Group was initiated on 28 October 1968. Completion of this project will provide the unit with a centralized facility that will afford an adequate and efficient means of refueling their vehicles. It is anticipated that some eight or nine 5,000 gallon tankers can be made available for use in support of other activities on completion of this facility.

(c) Notable improvement in the quantity of fuel on hand was made during the period with JP-/ exceeding the stockage objective by 33% and AVCAS by 16%. Diesel fuel and Mogas were at 93% and 96% of their stockage objectives by the end of the quarter.

(3) Retrograde and disposal:

(a) Evacuation of Repairables: During the quarter 21,221 short tons of repairables were retrograded, a decrease of 6,732 short tons under the previous reporting period.

(b) Property disposal operations: 7,188.8 short tons were generated. 8,605 short tons were disposed of by sale or issue. At the end of the quarter, a total of 27,811 short tons was still on hand.

(c) Closed Loop Retrograde Status. During the quarter, a total of 254 APC's, 63 M48A3 and M48A2C tanks, and 1,347 multifuel engines were retrograded, with 146 multifuel engines still on hand as the period closed.

(d) During the period, a total of 15,643 short tons of depot excess was retrograded, a decrease of 644 short tons from last quarter.

E. Other:

(1) Comptroller:

AVCA SGN GO S

SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1968 (RCS CSFOR-65)

(a) Army Audit Agency. AAA concluded an audit of the Foreign Excess Sales Office in September and an audit of materials handling equipment was initiated. Formal replies to the Reaudit Report of Ammunition Management and Accounting RVN, and Logistical Support for General Purpose Vehicles Audit were prepared during the reporting period.

(b) Finance Sections. The 91st Finance Section (Disbursing) was inactivated in September. Personnel and equipment were transferred to the US Army Central Finance and Accounting Office, Vietnam, under USAFV Special Troops.

(c) Military Payment Certificate (MPC). Conversion of MPC series 641 to series 661 was accomplished 21 October 1968. A total of 740 agents reporting to USASU COM, Saigon finance units collected 7.5 million dollars from 60,000 individuals and all facilities in the command.

(d) Audit of Vietnamese Labor Funds. During the quarter, 40 of a planned 54 audits of Vietnamese Labor Funds were completed.

(2) Public Information.

(a) A total of 2,835 releases were generated by this headquarters during the reporting period. Type, number, and month are shown below:

| <u>TYPE</u> | <u>AUG</u> | <u>SEP</u> | <u>OCT</u> | <u>TOTAL</u> |
|-----------------------|------------|------------|------------|--------------|
| General News Releases | 50 | 53 | 42 | 145 |
| Photo Releases | 37 | 22 | 36 | 95 |
| Homestead Releases | 757 | 534 | 1304 | 2595 |
| Total | 844 | 609 | 1382 | 2835 |

(b) The autumn edition of the quarterly magazine Hi-Lite was distributed within the command. Preparation began of the winter edition, which should be ready for distribution in December 1968. All subordinate units now publish unit newspapers.

2. SECTION 2, Lessons Learned: Commander's Observations, Evaluation and Recommendation

a. Personnel: None

AVCA SGN GO S

**SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1968 (RCS CSFCR-65)**

- b. Operations: None**
- c. Training: None**
- d. Intelligence: None**
- e. Logistics:**

(1) Retrograde and Disposal:

**(a) ITEM: Realignment of Collection, Classification and Salvage
Functions:**

OBSERVATION: The 218th CC&S Co of the 29th General Support Group was deactivated during this period and the mission assigned to the CC&S Division of the Directorate of Supply, US Army Depot Long Binh.

EVALUATION: Action was taken during the month of October and insufficient time has elapsed to make a valid appraisal of impact on the mission. Morale in the unit appears to be higher as more slots are available for promotion and more personnel are officially recognized to do the job. The CC&S Company had been configured as a "Type B" organization and augmentation was primarily through an overfill of US Military personnel instead of local nationals.

RECOMMENDATION: That the functions be kept under surveillance for evaluation after a reasonable time for performance.

(b) ITEM: Evacuation of material from forward areas.

OBSERVATION: The responsibility for evacuation from forward areas appears to be a responsibility of the unit using organic transportation or Common User Land Transportation (CULT) when organic capability does not exist. Lift to move items weighing in excess of 10 short tons has not existed within CULT resources.

EVALUATION: An apparent lack of sufficient CULT heavy lift exists for port clearance and administrative support of combat divisions. This shortage might not exist if mission assigned heavy lift vehicles were being made available for CULT, however, unit mission requirements are the dominant factor.

AVCA SGN GO S

SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1968 (RCS CSFOR-65)

RECOMMENDATION:

(a) That heavy lift requirements for administrative moves, port clearance and evacuation of repairables from combat units be evaluated against organic unit and CULT resources.

(b) That results of above evaluation be implemented as appropriate.

(2) Maintenance:

(a) ITEM: Establishment of General Support Maintenance Program for Subassemblies.

OBSERVATION: An excessive number of direct exchange subassemblies were waiting for repair kits and parts on job order in direct support maintenance shops. In many cases, the new subassembly was available in depot; however, the unserviceable assets awaiting parts were charged against the Requisitioning Objective and requisitions for serviceable assets could not be placed in the supply system.

EVALUATION: By requiring the direct support shop to turn-in to general support maintenance all subassemblies on job order for which supply action is more than 30 days old, the unserviceable assets are no longer charged against the Requisitioning Objective and the direct support unit can order new subassemblies. Repaired assets are then returned to stock.

RECOMMENDATION: That the other Support Commands within the Republic of Vietnam consider adoption of the foregoing procedure if not already doing so.

(b) ITEM: Mandatory Requisitioning on Cannibalization Point.

OBSERVATION: Many requisitions are being placed on the supply system for repair parts which are readily available in cannibalization points. Examples are body parts, fifth wheels, reflectors, headlights, wheels, gauges, etc. Long order and shipping times for these items resulted in excessive deadline time for equipment.

EVALUATION: Listings of items which must be requisitioned from cannibalization points prior to placing requisitions on the supply system have been developed. This system has drastically reduced the

AVCA SGN GO S

SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1968 (RCS CSFOR-65)

downtime of equipment for the items mentioned above.

RECOMMENDATION: That the ICCV develop a listing of items which must be recovered and returned to stock from items in cannibalization points.

(3) Petroleum:

(a) ITEM: Resupply of Air LOC locations.

OBSERVATION: Resupply of air LOC locations is expensive and inefficient. Given the tonnages involved in petroleum resupply, the aircraft can only carry relatively small quantities. Since food and ammunition normally have higher priorities, petroleum resupply by air tends to be a hand-to-mouth operation. The only solution to the problem is to keep the roads open to permit deliveries of large quantities by tank truck.

EVALUATION: At present, convoys are unable to supply Delta locations because of poor road networks and relatively low requirements. Phuoc Vinh presents a different situation. This point is expected to have high requirements during the coming quarter and it is practical to supply via road.

RECOMMENDATION: That every effort be made to open roads to high requirement areas as frequently as possible.

(b) ITEM: Shortage of 5,000 gallon Petroleum Tankers.

OBSERVATION: The 64th Quartermaster Battalion is presently short sixty-one 5,000 gallon petroleum tankers according to their TO&E authorization. Unless this situation is corrected in a short period of time, mission failure can be anticipated due to growing commitments during the dry season activities. At present no relief is forthcoming.

EVALUATION: Action has been taken to identify requisitions and status of due-ins with USAICC.

RECOMMENDATION: That close coordination between USASUPCOM Saigon, 1st Logistical Command and USAICC be continued until this problem is resolved.

AVCA SGN GO S

SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1968 (RCS CSFOR-65)

(c) ITEM: Resupply of JP-5 in the Delta.

OBSERVATION: A plan was approved by MACV to support certain mobile Navy locations with JP-5. All arrangements were made to meet the requirement, however, as a result of the lack of a dedicated means of transport, the mission has not yet been accomplished. The Navy provided an amri barge as an interim transport means and TMA was tasked for a tug to tow the barge. Even though the barge/tug combination did manage to get on site at a reasonable date the Navy refused to accept the cargo as they felt the product was off-specification. Subsequently the barge returned to Vung Tau under full load. The product was determined to be contaminated with river water primarily attributable to the inadequacy of the barge utilized.

EVALUATION: The barge/tug is scheduled for final inspection on 15 November 1968. If satisfactory, a trial voyage will be made from Nha Be to Vung Tau as soon as possible. The contract will be finalized if the trial run is successful. The US Army Procurement Agency, 1st Logistical Command and this headquarters are involved in contract negotiations with a Vietnamese firm. Numerous delays have been caused by failure of the contractor to meet specifications and completion dates.

RECOMMENDATION: If the trial run by the barge/tug is unsuccessful, recommend the contract be awarded to an organization already serving the US Army.

(4) Supply

ITEM: Intensive Management of Critical Assets.

OBSERVATION: During the quarter it was ascertained that many subordinate units did not have equipment shortages on valid requisition. In the majority of the cases, lack of continual follow-up actions was the causative factor. In addition, many units were not maintaining current and accurate tabular authority.

EVALUATION: A program of intensive management of selected units was established. This program required all subordinate units to research authorizations, reconcile with supporting supply activities, submit new requisitions as required and furnish this headquarters with a recapitulation of status on equipment.

AVCA SGN GO S

SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1968 (RCS CSFOR-65)

RECOMMENDATION: A constant review of the status of organic critical equipment assets is required in order for units to maintain an adequate level of material readiness.

(5) Transportation

ITEM: Troop Movement from CONUS.

OBSERVATION:

(a) In the process of reviewing procedures for reception and transshipment of newly arrived units in-country it was discovered that unpredictable arrival times caused needless delays in the transshipment of newly arrived units from POD to final station.

(b) Accurate information concerning the arrival times of units from CONUS was not available sufficiently in advance to arrange adequate and timely transshipment. Incoming flights arrived anywhere from six hours ahead to 14 hours behind their revised estimated time of arrival.

EVALUATION: Excessive delays are extremely undesirable because adequate bunkers and shelter areas are unavailable at POD and intransit areas making many units vulnerable to hostile attack. It is of prime importance that this command receive accurate and timely information on all incoming units in order to properly prepare and plan for transshipment to their final destination.


RECOMMENDATION: That necessary action be taken to provide unit arrival information on a more timely basis.

F. ORGANIZATION: None

G. OTHER: None

3. SECTION 3, Headquarters, Department of the Army Survey Information:
None

1 Incl
USASUPCOM, Saigon
Troop list


ARTHUR HURON
Brigadier General, USA
Commanding

AVCA GO-O (26 Nov 68) 1st Ind

SUBJECT: Operational Report - Lessons Learned for Quarterly Period Ending
31 October 1968 (HGS CSFOR-65)

DA, Headquarters, 1st Logistical Command, APO 96384 19 DEC 1968

TO: Commanding General, United States Army, Vietnam, ATTN: AVHGC-DST,
APO 96375.

1. The Operational Report-Lessons Learned submitted by US Army Support Command, Saigon for the quarterly period ending 31 October 1968 is forwarded.

2. Pertinent comments follow:

a. Reference Section II, paragraph e (1b). Concur. Heavy lift requirements have been evaluated and action has been taken to provide additional heavy lift assets. The current Philco-Ford Trucking contract provides for heavy lift capability. This heavy lift capability is expected to be available by 31 December 1968.

b. Reference Section II, para e (2a). Concur in part. Local SOP establishes exchange of subassemblies by DSUs to GSUs when repair kits can not be obtained within 30 days. This policy should be followed theater wide. Recommend that this policy be established within the guide lines of AR 711-16. It should be stressed that ASL and DX supply objectives are independent, which if properly utilized should assist in alleviating this problem.

c. Reference Section II para e (2b). Concur. The USAICCV is preparing a recoverable list which will be published in the near future.

d. Reference Section II, para e (3a). Concur. This headquarters fully realizes the expense of aerial resupply and the shortage of aircraft to provide this service. Every effort is made to utilize convoys as soon as tactical forces can open and reasonably secure the roads. Convoys are now being run to Phuoc Vinh. Recommend USARV and MACV ensure that every effort is made to open roads to high requirement areas and thus reduce the requirement for aerial resupply.

e. Reference Section II, para e (3b). Concur. At present close coordination is existing between USARPACOM, Saigon and USAICCV. When receipts come in, Saigon Support Command will be the first to be notified and given first choice. Fill has started on these items during Nov 68.

f. Reference Section II, para e (5). Nonconcur.

(1) Well in advance of unit arrivals each support command receives a letter distributed by USARV which lists each incoming unit by advance party, number of personnel, unit code, project number, port of entry, destination, date of arrival, the appointed sponsor and mode of travel. Additionally, 1st

AVCA GO-O (26 Nov 68)

19 NOV 1968

SUBJECT: Operational Report - Lessons Learned for Quarterly Period Ending
31 October 1968 (RCS CSFOR-65)

Logistical Command SP&O telephonically notified the sponsor of each in-coming 1st Logistical Command unit of the flight/mission numbers, identification of the in-coming unit, port of entry, date of arrival, estimated time of arrival, and any changes. Other sources for detailed information, of which all support commands are advised, are the ACofS, Transportation, HQ, 1st Logistical Command, Air Control Point personnel at ports of entry, and the transportation personnel in each support command.

(2) It is to be noted that flight schedules are changed because of weather, mechanical failure and other unpredictable reasons. It is considered a more than adequate performance when a unit is moved halfway around the world, and arrives reasonably close to the announced estimated time of arrival. An estimated time of arrival is just that. The solution to the problem is to develop a more flexible transshipment capability.

3. Concur with the basic report as modified by this indorsement. The report is considered adequate.

FOR THE COMMANDER:

TEL: LBN 2684

CF:
USASUPCOM, SGN

Lanny K. Kelsey
LANNY K KELSEY
1LT AGC
Asst Adjutant General

AVHGC-DST (26 Nov 68) 2d Ind
SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1968 (RCS CSFOR-65)

HEADQUARTERS, UNITED STATES ARMY, VIETNAM, APO San Francisco 96375 31 DEC 1968

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-DT,
APO 96558

This headquarters has reviewed the Operational Report-Lessons Learned for the quarterly period ending 31 October 1968 from Headquarters, United States Army Support Command, Saigon and concurs with the report as modified by the 1st Indorsement.

FOR THE COMMANDER:



A.R. GUENTHER
CPT. AGC
ASST. ADJUTANT GENERAL

Cy furn:
HQ USASUPCOM, SGN
HQ 1st Log Cnd

GPOP-DT (26 Nov 68) 3d Ind
SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1968, RCS CSFOR-65 (R1)

HQ, US Army, Pacific, APO San Francisco 96558 9 JAN 1969

TO: Assistant Chief of Staff for Force Development, Department of the
Army, Washington, D. C. 20310

This headquarters has evaluated subject report and forwarding indorsements
and concurs in the report as indorsed.

FOR THE COMMANDER IN CHIEF:



C. L. SHORTT
CPT, AGC
Asst AG

US ARMY SUPPORT COMMAND, SAIGON UNITS

| UNIT | NEXT HIGHER HEADQUARTERS | LOCATION |
|---------------------------------|--------------------------|--------------|
| 2 CS BN MAINT (DS), HMS CO | 53 GS GROUP | VUNG TAU |
| 3 CS CO MAINT SPT CO (DIV) (DS) | 610 CS MAINT BN | DI AN |
| 3 OD BN AMMO, HHC | 29 GS GROUP | LONG BINH |
| 4 TC COMD TML C, HHC | USASUPCOM, SGN | SAIGON |
| 5 CS CO LT EQ MAINT (GS) | 266 CS BN SUP & SVC | LONG BINH |
| 5 TC CO HVY BOAT | 159 TC BN TML | VUNG TAU |
| 6 TC BN LT TRK, HHD | 48 TC GROUP MOTOR TRANS | LONG BINH |
| 7 EN DET (FB) | 507 EN DET | CU CHI 3/ |
| 7 FI SEC DISB | USASUPCOM, SGN | SAIGON |
| 7 TC BN MDM TRK, HHD | 48 TC GROUP MOTOR TRANS | LONG BINH |
| 9 FI SEC DISB | 10 FI SEC DISB | BIEN HOA |
| 10 EN DET (GF) (GH) | 213 EN DET | VUNG TAU 3/ |
| 10 FI SEC DISB | USASUPCOM, SGN | BIEN HOA |
| 10 TC CO MDM TRK | 7 TC BN MDM TRK | LONG BINH |
| 11 TC BN TML, HHD | 4 TC TML COMD TMLC | CAT LAI |
| 13 QM PLT (TML OP) | 528 QM CO POL | VUNG TAU |
| 14 QM PLT (OP PLT) | 64 QM BN POL | LONG BINH |
| 19 CS CO LT MAINT (DS) | 185 CS MAINT BN | LONG BINH |
| 24 FI SEC DISB | 7 FI SEC DISB | SAIGON |
| 28 EN DET (GG) | 213 EN DET | CAN THO 3/ |
| 28 FI SEC DISB | 10 FI SEC DISB | BIEN HOA |
| 29 CS GP GS, HHC | USASUPCOM SGN | LONG BINH |
| 34 EN DET (GG) | 213 EN DET | SOC TRANG 3/ |
| 34 TC PLT HVY BOAT | 5 TC CO HVY BOAT | VUNG TAU |
| 38 AG BPO TYPE E | USASUPCOM, SGN | LONG BINH |
| 41 AG APU TYPE T | 277 CS BN SUP & SVC | TAY NINH |
| 42 OD DET EOD | 537 AG CO PERS SVC | BIEN HOA 1/ |
| 43 FI SEC DISB | 10 FI SEC DISB | BIEN HOA |
| 44 OD DET EOD | 277 OB FN SUP & SVC | CU CHI 1/ |
| 46 AG APU TYPE S | 51 CS CO LT MAINT | SOC TRANG |
| 47 TC CO POL | 64 QM BN POL | LONG BINH |
| 48 AG APU TYPE S | 590 CS CO MAINT SPT | BEAR CAT |
| 48 TC GP MOTOR TRANS | USASUPCOM, SGN | LONG BINH |
| 51 CS CO LT MAINT CO (DS) | 2 CS MAINT BN | CAN THO |
| 53 CS GP GS, HHC | USASUPCOM, SGN | VUNG TAU |
| 54 OD CO AMMO | 3 OD BN AMMO | LONG BINH |
| 59 EN DET (FB) | 213 EN DET | CAN THO 3/ |
| 59 SC CO SIG DEPOT | 79 CS MAINT BN | LONG BINH |
| 60 EN DET SP EQ MAINT | 79 CS MAINT BN | LONG BINH |
| 60 OD CO AMMO | 3 OD BN AMMO | LONG BINH |
| 61 CS CO HVY EQ MAINT (GS) | 266 CS BN SUP & SVC | LONG BINH |
| 62 EN DET (FD) | 213 EN DET | VUNG TAU 3/ |
| 62 TC CO MDM TRK | 7 TC BN MDM TRK | LONG BINH |

1/ OPCON 1st LOG CMD
3/ OPCON USAECAV

| <u>UNIT</u> | <u>NEXT HIGHER HEADQUARTERS</u> | <u>LOCATION</u> |
|--------------------------------|---------------------------------|-----------------|
| 64 QM BN, HHD | USASUPCOM, SGN | LONG BINH |
| 66 EN DET (FA) | 213 EN DET | CAN THO 3/ |
| 71 TC BN TML, HHD | 4 TC TML COMD TMLC | LONG BINH |
| 71 OD CO AMMO | 3 OD BN AMMO | LONG BINH |
| 78 OD DET AMMO RENOV | 3 OD BN AMMO | LONG BINH |
| 79 CS BN MAINT (GS), HHC | 29 GS GROUP | LONG BINH |
| 81 QM PLT LAUNDRY | 610 CS MAINT BN | PHU LOI |
| 82 EN CO WTR SUP | 507 EN DET | LONG BINH 3/ |
| 82 QM PLT LAUNDRY | 266 CS BN SUP & SVC | LONG BINH |
| 84 EN DET (FB) | 213 EN DET | DONG TAM 3/ |
| 86 TC CO MDM TRK | 6 TC BN LT TRK | LONG BINH |
| 87 TC CO LT TRK | 6 TC BN LT TRK | LONG BINH |
| 93 EN DET (FD) | 507 EN DET | BIEN HOA 3/ |
| 94 CS CO MAINT SUPT (DIV) (DS) | 277 CS BN SUP & SVC | CU CHI |
| 94 FI SEC DISB | 292 FI DET DISB | VUNG TAU |
| 96 EN DET (FB) | 507 EN DET | XUAN LOC 3/ |
| 100 EN DET (FB) | 213 EN DET | DONG TAM 3/ |
| 114 EN DET (FB) | 507 EN DET | BIEN HOA 3/ |
| 120 TC CO LT TRK | CAN THO ISA (PROV) | CAN THO |
| 124 TC CO TERM SVC | 11 TC BN TML | CAT LAI |
| 125 TC TML COMD A | 4 TC TML COMD TML C | SAIGON |
| 131 FI SEC DISB | 10 FI SEC DISB | BIEN HOA |
| 140 CS CO HVY EQ MAINT (GS) | 185 CS MAINT BN | LONG BINH |
| 141 EN DET (FB) | 213 EN DET | DONG TAM 3/ |
| 142 EN DET (FB) | 507 EN DET | DAU TIENG 3/ |
| 147 CS CO LT EQ MAINT (GS) | 79 CS MAINT BN | LONG BINH |
| 148 OD CO AMMO | 2 CS MAINT BN | VUNG TAU |
| 151 TC CO LT TRK | 6 TC BN LT TRK | LONG BINH |
| 154 TC CO TML SVC | 71 TC BN TML | LONG BINH |
| 159 TC BN TML, HHD | 53 GS GROUP | VUNG TAU |
| 177 OD DET BAL & TECH | 185 CS MAINT BN | LONG BINH |
| 185 CS BN MAINT SPT (DS) | 29 GS GROUP | LONG BINH |
| 213 EN DET (HG) | USASUPCOM, SGN | CAN THO 3/ |
| 223 CS CO S&S (DS) | SAIGON ISA (PROV) | SAIGON |
| 228 CS CO S&S (DS) | 277 CS BN SUP & SVC | TAY NINH |
| 229 CS CO S&S (DS) | 266 CS BN SUP & SVC | PHUOC VINH |
| 231 TC CO MDM BOAT | 159 TC BN TML | VUNG TAU |
| 238 CS CO MAINT (DS) | DONG TAM ISA (PROV) | BINH DUC |
| 258 QM DEL LAUNDRY | DONG TAM ISA (PROV) | DONG TAM |
| 259 QM DET LAUNDRY | 490 CS CO (GS) | VUNG TAU |
| 259 TC DET FLTG CFT MNT | 1099 TC CO MDM BOAT | CAT LAI |
| 261 TC CO LT TRK | 6 TC BN LT TRK | LONG BINH |

3/OPCON USAECAV

| <u>UNIT</u> | <u>NEXT HIGHER HEADQUARTERS</u> | <u>LOCATION</u> |
|--------------------------|---------------------------------|-----------------|
| 262 TC DET CRANE (JB) | 402 TC CO (TT) | LONG BINH |
| 264 TC DET CRANE (JB) | 402 TC CO (TT) | LONG BINH |
| 265 TC DET CRANE (JB) | 402 TC CO (TT) | LONG BINH |
| 266 CS BN S&S (GS), HHC | 29 GS GROUP | LONG BINH |
| 267 TC DET BARGE (BC) | 11 TC BN TML | CAT LAI |
| 269 CD DET EOD | DONG TAM ISA (PROV) | DONG TAM |
| 275 TC DET PICK BT (FF) | 11 TC BN TML | CAT LAI |
| 277 CS BN S&S (DS), HHC | 29 GS GROUP | TAY NINH |
| 292 FI SEC DISB | 53 GS GROUP | VUNG TAU |
| 297 SC DET MBL RAD | 29 GS GROUP | LONG BINH |
| 306 EN DET (FB) | 507 EN DET | SAIGON 3/ |
| 319 TC CO LT TRK (-) | 6 TC BN LT TRK | LONG BINH |
| 321 TC CO MDM TRK | 6 TC BN LT TRK | LONG BINH |
| 329 TC CO HVY BOAT (-) | 5 TC CO HVY BOAT | VUNG TAU |
| 338 AV DET AFID OP | 53 GS GROUP | VUNG TAU |
| 349 SC DET RAD MNT | 79 CS MAINT BN | LONG BINH |
| 351 SC DET SUP & ISS | 610 CS MAINT BN | PHU LOI |
| 352 TC CO LT TRK-5T | 6 TC BN LT TRK | LONG BINH |
| 355 TC DET BARGE | 11 TC BN TML | LONG BINH |
| 368 TC CO TML SVC | 71 TC BN TML | LONG BINH |
| 378 CS CO MAIN SUPT | 185 CS MAINT BN | LONG BINH |
| 380 TC DET BARGE (FM) | 11 TC BN TML | CAT LAI |
| 383 QM DET AER SUP | 266 CS BN SUP & SVC | LONG BINH |
| 402 TC CO TML TRF | 71 TC BN TML | LONG BINH |
| 472 TC DET TUG (FG) | 11 TC BN TML | CAT LAI |
| 473 TC DET TUG (FG) | 11 TC BN TML | CAT LAI |
| 474 TC DET BARGE | 5 TC CO HVY BOAT | VUNG TAU |
| 481 TC DET CRANE (FK) | 11 TC BN TML | CAT LAI |
| 483 CS CO FID SVC (DS) | 266 CS BN SUP & SVC | LONG BINH |
| 485 SC DET RAD RPR | 79 CS MAINT BN | LONG BINH |
| 487 TC DET REEFER | 5 TC CO HVY BOAT | VUNG TAU |
| 488 TC DET REEFER | 5 TC CO HVY BOAT | VUNG TAU |
| 490 CS CO GEN SUP | 2 CS MAINT BN | VUNG TAU |
| 492 TC DET REEFER | 5 TC CO HVY BOAT | VUNG TAU |
| 497 TC DET FLTG CRFT | 11 TC BN TML | CAT LAI |
| 504 TC DET REEFER | 5 TC CO HVY BOAT | VUNG TAU |
| 506 CS CO S&S (DS) | 185 CS MAINT BN | LONG GIAO |
| 506 TC DET (TTPO) | 7 TC BN MDM TRK | LONG BINH |
| 507 EN DET (HD) | USASUPCOM, SGN | LONG BINH 3/ |
| 508 EN DET (HD) | 213 EN DET | SOC TRANG 3/ |
| 508 TC DET (TTPO) | 7 TC BN MDM TRK | SAIGON |
| 510 EN DET (HD) | 213 EN DET | CAN THO 3/ |
| 511 TC DET TML CNTR SUPV | 4 TC TML COMD TML C | SAIGON |
| 512 QM CO POL | 64 QM BN POL | LONG BINH |

3/OPCON USAECV

| UNIT | NEXT HIGHER HEADQUARTERS | LOCATION |
|---------------------------------|--------------------------|--------------|
| 518 EN DET GAS GEN | USADLB | LONG BINH |
| 518 SC DET RDR RPR | 53 GS GROUP | CAN THO |
| 519 SC DET RDR RPR | 29 GS GROUP | LONG BINH |
| 519 TC DET TUG (FG) | 11 TC BN TML | CAT LAI |
| 520 AG CO PERS SVC | USASUPCOM, SGN PSC | BIEN HOA |
| 524 MI DET (HQ) | 1 LOG COMD | LONG BINH 1/ |
| IBN FIELD OFFICE | 524 MI DET | LONG BINH 1/ |
| VTU FIELD OFFICE | 524 MI DET | VUNG TAU 1/ |
| SAIGON FIELD OFFICE | 524 MI DET | SAIGON 1/ |
| 525 QM CO, LAB PLT | 64 QM BN POL | LONG BINH |
| 528 QM CO POL | 2 CS MAINT BN | VUNG TAU |
| 528 TC DET CRANE (FK) | 11 TC BN TML | CAT LAI |
| 529 TC DET FLTG CRANE | 11 TC BN TML | CAT LAI |
| 531 EN DET (HD) | 507 EN DET | LONG BINH 2/ |
| 534 TC CO MDM TRK | 7 TC BN MDM TRK | LONG BINH |
| 536 CS CO HVY EQ MAINT (GS) | SAIGON ISA (PROV) | SAIGON |
| 537 CS CO PERS SVC | USASUPCOM, SGN PSC | BIEN HOA |
| 538 TC CO POL | 64 QM BN POL | LONG BINH |
| 538 TC DET TUG (FG) | 11 TC BN TML | CAT LAI |
| 539 TC DET TUG | 11 TC BN TML | CAT LAI |
| 543 TC CO LT TRK | 7 TC BN MDM TRK | LONG BINH |
| 548 CS CO LT MAINT (DS) | 277 CS BN SUP & SVC | TAY NONH |
| 549 CS CO LT MAINT (DS) | 185 CS MAINT BN | LONG BINH |
| 550 OD DET AMMO SPT | DONG TAM ISA (PROV) | DONG TAM |
| 551 CS CO LT MNT MAINT (DS) | 185 CS MAINT BN | LONG GIAO |
| 551 OD DET AMMO SPT | CAN THO ISA (PROV) | CAN THO |
| 551 TC CO TML SVC | 71 TC BN TML | LONG BINH |
| 553 CS CO HVY EQ MAINT SPT (GS) | 79 CS MAINT BN | LONG BINH |
| 556 TC CO POL | 64 QM BN POL | LONG BINH |
| 556 TC DET LIQ BGE (FD) | 11 TC BN TML | CAT LAI |
| 557 TC DET LIQ BGE (FD) | 11 TC BN TML | CAT LAI |
| 558 TC DET LIQ BGE (FD) | 11 TC BN TML | CAT LAI |
| 559 TC DET LIQ BGE (FD) | 11 TC BN TML | CAT LAI |
| 560 TC DET LIQ BGE (FD) | 11 TC BN TML | CAT LAI |
| 561 TC TML SVC (-) | 71 TC BN TML | LONG BINH |
| 561 TC DET LIQ BGE (FD) | 11 TC BN TML | SAIGON |
| 562 EN DET (FA) | 507 EN DET | BIEN HOA 2/ |
| 563 CS CO HVY MATL SUP CO (GS) | USADLB | LONG BINH |
| 565 EN DET (FD) | 507 EN DET | LONG BINH 2/ |
| 565 TC CO TML SVC | 159 TC BN TML | VUNG TAU |
| 567 TC CO TML SVC | 71 TC BN TML | LONG BINH |
| 570 AG APU TYPE Z | 53 GS GROUP | VUNG TAU |

1/OPCON 1st LOG CMD

2/OPCON USAECAV

| UNIT | NEXT HIGHER HEADQUARTERS | LOCATION |
|---|--------------------------|--------------|
| 570 CS CO REP PRTS CO (GS) | USADLB | LONG BINH |
| 572 TC CO, 2D & 3D PLTS | 7 TC BN MDM TRK | LONG BINH |
| 573 EN DET (FD) | 213 EN DET | LONG BINH 3/ |
| 574 CS CO S&S | CAN THO ISA (PROV) | CAN THO |
| 576 OD CO AMMO | 3 OD BN AMMO | LONG BINH |
| 586 TC DET MAINT (JA) | 124 TC CO TS | CAT LAI |
| 588 TC DET MHE (JE) | 124 TC CO TS | CAT LAI |
| 590 CS CO MNT SPT (DIV) (DS) | BEARCAT ISA (PROV) | BEARCAT |
| 592 TC DET MHE (JE) | 124 TC CO TS | CAT LAI |
| 594 EN DET (GF) | 213 EN DET | MY THO 3/ |
| 595 EN DET (GF) | 213 EN DET | DONG TAM 3/ |
| 596 EN DET (GF) | 213 EN DET | CAN THO 3/ |
| 597 EN DET (GF) | 213 EN DET | CAN THO 3/ |
| 598 EN DET (GF) | 213 EN DET | SOC TRANG 3/ |
| 599 QM DET REEFER OP | 10 TC CO MDM TRK | LONG BINH |
| 610 CS BN MAINT (DS), HMSC | 29 GS GROUP | PHU LOI |
| 622 TC DET PTRL BOAT | 11 TC BN TML | CAT LAI |
| 623 TC DET PTRL BOAT | 11 TC BN TML | CAT LAI |
| 624 TC DET PTRL BOAT | 11 TC BN TML | CAT LAI |
| 624 CS CO S&S (LS) | 266 CS BN SUP & SVC | LONG BINH |
| 626 TC DET TUG | 11 TC BN TML | CAT LAI |
| 628 TC DET TUG | 11 TC BN TML | CAT LAI |
| 629 TC DET TUG | 11 TC BN TML | CAT LAI |
| 630 TC DET TUG | 11 TC BN TML | CAT LAI |
| 631 TC DET TUG | 11 TC BN TML | CAT LAI |
| 632 CS CO HVY EQ MAINT (GS) | 79 CS MAINT BN | LONG BINH |
| 633 TC DET TUG | 11 TC BN TML | CAT LAI |
| 634 TC DET TUG | 11 TC BN TML | VUNG TAU |
| 758 CS CO S&S | 610 CS MAINT BN | PHU LOI |
| 765 SCTY PLT AFID | 338 AVN DET | VUNG TAU |
| 783 TC DET CGO DOC SEC | 4 TC TERM COMD TML C | SAIGON |
| 805 TC CO LT TRK | 159 TC BN TML | VUNG TAU |
| 826 OD CO AMMO | 3 OD BN AMMO | LONG BINH |
| 854 SC DET MBL RAD | 29 GS GROUP | LONG BINH |
| 950 AG APU TYPE U | 51 CS CO LT MAINT | CAN THO |
| 1011 CS CO S&S (DS) (-) | BEARCAT ISA (PROV) | BEARCAT |
| 1099 TC CO MDM BOAT | 11 TC BN TML | CAT LAI |
| USA MARINE MNT ACT, DET 2 | 1 LOG COMD | VUNG TAU 1/ |
| TD AUG TO 4TH TRANS COMD | 4 TC TML COMD TML C | SAIGON |
| US ARMY DEPOT LONG BINH | USASUPCOM, SGN | LONG BINH |
| US ARMY CENTRAL FINANCE & ACCOUNTING OFFICE VN | USARV | LONG BINH 2/ |

1/OPCON 1st LOG COMD

2/OPCON USARV

3/OPCON USAECAV

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